

# **Efficiently Manage Your Training Business**

Litmos by CallidusCloud

Best Advance in Learning Management Technology for External Training

May 2018



# **Company Background**



Company At-a-Glance	Company At-a-Glance					
Headquarters	Dublin, CA United States					
Year Founded	1996					
Revenue	2016: \$207M					
Employees	1100+					
Global Scale (Regions that you operate in or provide services to)	130 countries, 5 Million users and 24 languages					
Customers/Output, etc. (Key customers and services offered)	5700					
Industry	Business Software and Services					
Stock Symbol	CALD					
Website	http://www.litmos.com/					



# **Value Proposition**

A self-service, cloud-based platform, Litmos Training Ops is an end-to-end external training solution, enabling organizations to grow revenue, build loyalty, and reduce sales cycle time and costs. By understanding the resource, revenue and expense management needs of an external training business; Litmos Training Ops automates business processes, minimizes administrative tasks, helps grow profits and streamlines the education of customers, partners and resellers which in turn improves the ROI of external training programs.

## Customize training delivery methods and design

Litmos Training Ops is highly flexible and configurable, allowing customers to choose the method of training that works best for each of their particular audiences. With support for four different delivery methods—in-person classroom, virtual live classroom, e-learning, and on-demand—customers can choose one or multiple methods of delivery for each class. These offerings can also be packaged as Training Passes or Bundles to help sell more classes. What's more, Litmos Training Ops enables customers to fully customize their external training look-and-feel based on specific brand guidelines.

A large pharmaceutical company uses Litmos Training Ops to track the costs for its hundreds of external resources including instructors, equipment, and facilities. Using the vendor cost tracking module in Litmos Training Ops, the company not only knows—in real time—the costs associated with each resource, but is also able to forecast their external resource needs and report on the actual results at a later date.

## Real time revenue and expense management and forecasting

With Litmos Training Ops, training departments can track exactly how much revenue their external training programs are bringing in, as well as the costs associated with developing, offering, and managing these programs—in real time. Training departments are able to track how many students have signed up for every class, how much they have paid, how much the room and equipment to hold the training cost, along with vendor and instructor related costs. Litmos Training Ops also includes APIs that can be used to integrate with CRM, ERP, and back-end financial systems to ensure prompt handling of payments, currency conversion, and revenue recognition as well as management of training-related expenses.



A global technology company is using Litmos Training Ops to train all its customers and partners worldwide, in 24 different languages. The company tracks through Litmos Training Ops all revenues and expenses for thousands of classes using multiple delivery methods and in 80 different currencies. Litmos Training Ops enables the company to manage the specific needs of each delivery method, including instructor scheduling and conflict checking (for classroom training) and tight integration with web conferencing solutions, such as WebEx, Adobe Connect, and Citrix GoToTraining (for virtual live classroom training).

#### Automate previously manual processes

Litmos Training Ops enables training departments to automate previously manual processes like self-service individual and group registrations, personalized action- and schedule- based communications, scheduling and sending reports, surveys, and real-time tax calculations; and improves training participation and feedback, thereby saving time and increasing training revenue as well as, ultimately, profitability.

A large Litmos Training Ops customer purchases and resells training content from over 50 different vendors around the world; paying royalty to the content providers for each class. In the past, the company would manually track who took which class and who provided the content for that class so that the company could issue royalty checks at the end of each month. Using Training Ops to track revenue and royalties for each class purchased, the company has now automated the process of issuing royalty payments to its content providers in real-time and no longer needs to do month end check runs.

#### Client Example: How CPS HR Consulting achieved success by using Litmos Training Ops

#### Challenge

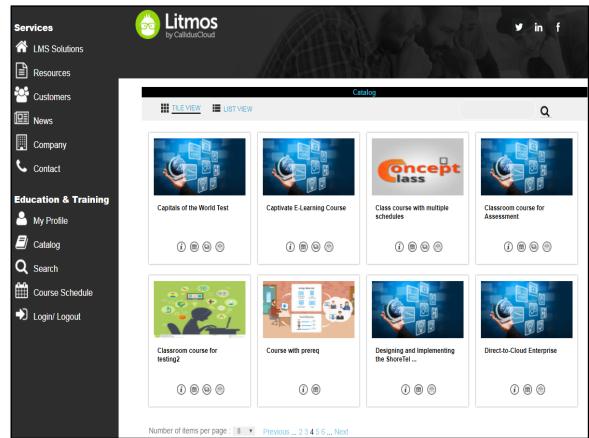
CPS HR Consulting, a self-supporting public agency providing a full range of integrated HR solutions to government and nonprofit clients across the country, found that its homegrown database/registration system was not able to scale with demand for the company's training classes. IT staff was spending too much time managing and supporting the system and, because the customer billing process was manual, the company's accounting department was also wasting valuable time. What's more, the lack of a centralized database and reliance on disparate data sources within the company wreaked havoc on data accuracy.



CPS HR chose Litmos Training Ops because of its centralized database, which ensured easy access to and accuracy of data, as well as the solution's flexibility and self-service capabilities. Clients can sign in, register for classes, view transcripts, and update their profiles--all without any staff support. IT no longer needs to be involved in the training process, and the billing system is now automated, leaving accounting staff to focus on value-added activities. Plus, using customized fields, CPS HR can now segment its audiences and categorize all of its courses, helping them proactively market to new enrollment and drive revenue.

# **Product or Program Innovation**

#### Simplicity of the technology



#### Figure 1: LMS Solutions



The Litmos Training Ops administrative functions were built so that an organization can create, schedule, and publish courses to the course catalog in mere minutes.

#### Figure 2: Instructor-led Course

$\bigotimes$	Shared Courses	Instructor-led Course	Attendee Groups Pricing	Resources	equisites Cat	tegories T	<b>Translations</b>	Ratings
$\bigotimes$	Classroom			Decembra Decembra				
	Courses			Record:6 🕒 🖪 🖸	Q Q 🖻	<b>İİİ</b> 🗎 🔒	≣ \> 0	◎ ?
	Locations			Convert to Shared Course				
	Personnel	*Course Name	Fundamentals for Bus	iness Analysts				
	Equipment	Course Name URL			U			
	Schedules	Active						
	···· New	Course Image			Ű			
	•	Course Image URL			Ű			
	Search	Product ID/Units	VC-051 6					
	Schedule Wizard	Number of Credits	2500					
	Calendar	Course Duration	1 da	ay(s) 🔻				
*	eLearning	Training Hours	8					
	vClassroom	Summary Description	<p≻sbr></p≻sbr> <font face="A&lt;br&gt;course is designed for&lt;/th&gt;&lt;th&gt;rial, Helvetica" size="2">This business analysts who</font>	* // />				

Source: Litmos by CallidusCloud

#### Advanced functionality

Litmos Training Ops contains a number of advance functions allowing organizations that run training-as-a-business to automate and efficiently manage their training business. The ability to implement global/country-based pricing, bundle courses, use training credits/vouchers, and apply multi-level discounting will have a major impact on an organization's bottom-line and help increase revenue.



Figure	3:	Prici	ing
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Instruct	tor-led Course	Attendee Groups	Pricing	Resources	Prerequisites	Categories	Translations
Fundame	entals for Busines:	s Analysts			Record:6	C 🖪 D	<b>⊞ ⊘ ?</b>
<ul> <li>Single</li> <li>Also</li> <li>Disple</li> <li>Disple</li> <li>Mathematical Action of the second sec</li></ul>	lay all available pri prices that overla	tual price only)	ee group)				
*Price Nar		urse Fee					
Price Info	rmation						
C List Prie		t price is display only					
Price Start Price Expir	iration Date		T         T           T         T				
۲							
	Add Row	Delete Row					
		Country	Currency	Pr	ricing Defa Prio		
(	Australia		V AUD V	3524.00	(	0	
(	Canada		CAD V	2914.00		0	
(	France		▼ EUR ▼	2067.00		0	
(	Germany		▼ EUR ▼	2500.00		0	
(	United Kir	ngdom	▼ GBP ▼	1427.00	(	0	
(	United Sta	ites	▼ USD ▼	2500.00			
						]	
Of	ther						



Being able to then recognize that revenue in accordance with rules outlined by finance teams, along with the ability to distribute revenue to appropriate business units and revenue centers ensure proper tracking as part of the training businesses P&L.

#### **Figure 4: Revenue Recognition**

Global Pricing & Payment Reve Information Currency Method Recogn	
Revenue recognition rule name* Delivery Method* Search filter definitions:	Record:4 🎦 🖺 <table-cell> 🛅 🗎 🔒 🗲 E-Learning e-Learning</table-cell>
Equals T	Select List AND
Equals V	Select List AND
Equals V	Select List AND
The second secon	Select List AND
▼ Equals ▼	Select List AND
Revenue recognition for every month ends on	<ul> <li>Last day of the month</li> <li>Day 5 v of month</li> <li>Last v Friday v of month</li> </ul>
Date used to recognize registration revenue	Registration Date 🔻
Amortization Frequency* Monthly	
Final recognition in	
<ul> <li>End of Year</li> <li>End of Access Duration</li> </ul>	



Lastly, being able to automate the tracking of event and vendor expenses, and then being able to leverage the Litmos Training Ops APIs to integrate this data into appropriate finance and ERP systems efficiently and in a streamlined fashion allows an organization to turn their training business into a profit center and have an impact on a company's overall revenue and profit goals.

#### **Figure 5: Expenses**

Instructor- Led Attendee Pricing Schedule Groups	Personnel	Equipment	Recurrence		-	ub- edule	s	Ð	(pense	25
Instructor-Led Schedule 1792: M17CRS06, Orlando	Training Center									
					C	B	ື	Ŵ	0	?
*Expense Category	Meals	•								
*Full Description	Catered Lunches	s for students								
Expense Status	•									
Vendor Confirmation Number	ABC-1123990-9	0								
Currency	United States De	ollar (USD)		•						
Forecasted Quantity / Forecasted Rate	15	100.00	1500.00							
Anticipated Quantity / Anticipated Rate	12	100.00	1200.00							
*Actual Quantity / Actual Rate	14	100.00	1400.00							
Vendor Name	ABC Catering	<b>V</b>								
PO Number	A1023456 (USD)	) 🔻								
Anticipated PO Cost	1200.00									
Billable										
Invoiced										
Expense Item Custom Text 1	We supplied box partook in the tr	ed lunches for the si aining session.	tudents that		6					
Expense Item Custom Text 2										

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#### Flexibility, customization, and integration

Litmos Training Ops has an industry-leading architecture that enables companies to fully customize the application. To support business processes, the product includes prepackaged integrations with numerous systems, and the product allows easy integration into a company's existing systems via application programming interfaces (APIs).

#### **Figure 6: Online Meetings Settings**

Online Meetings Settings		
		C 🖪 D
*Meeting Provider	🖸 Adobe	
	💿 AdobeSeminar 🗛	
	GoToTraining     GoToTraining	
	WebEx WebEx	
	WebExEventsCenter     WebExEventsCenter	
	WebExTrainingCenter WebExTrainingCenter	
*Account Name		
*Online Meeting URL		
API Version		
Default Audience Audio Info		
Default Presenter Audio Info		
<ul> <li>Display Join Meeting Information in Sync to Outlook</li> <li>Set Attended flag when attendee clicks on Join Meeting link</li> <li>Set Attended flag using email match from provider data</li> </ul>		
Minutes prior to start time to enable Join button/links:	30 🔻	
Remove Join Button from Attendee Profile		
Minutes After Start Time passes	0 •	
Minutes After End Time passes	▼ 0	
Allow join if registration status =	Awaiting Payment Awaiting PO Cancelled - Late Fee Confirmed	



With Litmos Training Ops, organizations can create multiple brands to display catalog, look and feel, and languages by product, region or any parameter that the business wants. Training Ops also makes it easier to manage multiple brands and courses assigned to those brands through a master brand account that links all the brands together for easier maintenance. Multi-brand management is very helpful to create dedicated sites for customers, employees and partners that can also be easily managed. The system will automatically serve up the right catalog items according to the user's identified brand. In addition, the system allows configuration-based customization, which removes the burden of coding from our customers.

#### Figure 7: English language brand for company Litmos

by CallidusCloud			⊯ in f
TILE VIEW	Ca	talog	٩
		Class	
Capitals of the World Test	Captivate E-Learning Course	Class course with multiple schedules	Classroom course for Assessment
() ® ©	(j @ @ @	() @ @ @	() @ @ @
Classroom course for testing2	Course with prereq	Designing and Implementing the ShoreTel	Direct-to-Cloud Enterprise
(j @ @ @	(i) (m)	() (m) (i)	() 📾 💿
Number of items per page : 8 🔻	Previous 2 3 4 5 6 Next		



Figure 8: Spanish Language brand for company Litmos

by CallidusCloud			
Sistema de Gestió			
Vista de mosaico 📰 VISTA	A DE LA LISTA	atalog	
		Ciass	
Prueba Capitales del Mundo	Cursos Captivate E-Learning	Clase con múltiples horarios	Curso de Clase para la Evaluación
(i m @ @	() @ @ @	() 📾 🐵 💿	() m @ @
Clase curso para pruebas2	Curso con prereq	Diseño e implementación de ShoreTel	Empresa directa a la nube
() m @ ©	(i) (m)	(i) (m) (m)	(i) (m) (m)
		() m ©	() m ©

Source: Litmos by CallidusCloud

#### **Pricing model**

In a world of pricing based on the number of users or active logins, Litmos Training Ops has a unique registration-based pricing model that incorporates a base platform price. This pricing model removes the worry of fluctuations if users log in multiple times or of steep pricing per user. It builds trust that we align our pricing to our customers' success. We want our customers to be successful. We want them to have more registrations with optimal class utilization. Pricing tiers based on the number of registrations ensure that as registrations increase, our customers' tiers shield them from unreasonable price hikes.

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#### Market positioning and approach

Litmos Training Ops automates the management training programs with cloud-based services that are available 24/7. Integrating with business processes and back-end financial systems, making everything from course scheduling and payments to revenue recognition — fast, accurate, localized and easy to manage. Litmos Training Ops is for those organizations that run external training as a business and looking to:

- Automate and Streamline Training Processes
- Reduce Administration Costs and Expenses
- Improve Overall Program Efficiency
- Accelerate Revenue Gains
- Ability to Metric and Measure Impact on Profits
- Improve Customer Satisfaction, Retention and Product Adoption
- Scalable Platform
- Go Live in 30 days

#### Expansion

This is huge for the European market. Litmos is now available from our collocated German data center that conforms to all the EU data privacy laws and keeps our customers data in Europe.

#### **Client service approach**

We have completely redone our client service approach resulting in almost 50-75% reduction in implementation time and four times increase in number of projects served. Our personnel have deep domain expertise and an average tenure of more than eight years, and they bring a rich combination of reusable packages, proven implementation success, and industry best practices to their engagements. Together, the customer success team and the professional services team provide an end to end full service solution including but not limited to product implementation, best practice consulting, branding and customizations, system integrations and comprehensive reporting solutions.



# **Unique Differentiators**

Litmos Training Ops stands out among its competitors with several unique differentiators:

#### **Platform Features**

Interface customizations such as unique site-branding, modular design that allows adding functionality as needed, configurable student-facing views (course catalog, student portal, search functionality, etc.), API support for portal and backend system integrations, customizable macro-driven communications, customizable email look and feel, automated acknowledgements, confirmations, and reminders.

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## Figure 9: Configurable Modules and Add-ins

ligure 5. comigurable	
Applications	
Instructor-led/Conference	*
e-Learning	4
Live e-Learning	*
Replay	*
Subscription	*
Bundle	4
Add Ins	
AdobeOnlineMeeting	4
AdobeSeminar	4
Badgeville	4
Bundle	4
Certification	4
ClassMarker	4
E-Commerce	4
Equipment	4
ErpAutoloader	
GoToTraining	1
HPIntegration	
Import Registration	1
Internationalization	4
LitmosContent	1
Manager	1
prerequisites	1
QuestionMark	*
Replay	4
SFDCIntegration	1
Subscription	1
Тах	*
Vendor Cost Tracking	¥



#### Think Global Act Local

Additionally, Litmos Training Ops supports internationalization such as localized branding for student sites, 24 languages and 100+ currencies, localized pricing and taxation, location-specific revenue recognition rules, and specific payment methods for specific countries.

# Figure 10: Translation of course information which will be available in the appropriate localized brand

Instructor-led Course	Attendee Groups	Pricing	Resources	Prerequisites	Categories	Tra	nslations		
Fundamentals for Busine	ess Analysts				l	c a	<b>ñ</b> 0	?	
* Language	French <b>v</b>								
* Tab/Section	Course 🔻								
Course Name	Fundamentals for Business Analysts	lystes d'Affaires							
Product ID	VC-051								
	ummary Description This course is designed for business analysts who must learn Global/World applications and technology fundamentals in preparation for a Global/World implementation project. This course also serves as the prerequisite to Implementation Case Study for Business Analysts, which uses an implementation methodology to guide participants through a real-world case scenario. Please note that completion of both courses is required for Global/World Business Analyst Certification.								
	Possible Continuing Educational Units Next Steps: Implementing Business Pr								
	<img 0"="" src="http://inter.viewcentral&lt;br&gt;border="/> <p>Ce cours est conçu pour de GlobalWorld et les principes de d'implémentation de GlobalWorld d'Implémentation pour les Analyst diriger des participants par un scé achèvement des deux cours est es   Bien que ces foyers de cours sur le pas un cours voulu pour les audité fondamentaux de comment les tra unadité seinere entertention</p>	les analystes d'affaire base de technologie . Ce cours sert aussi c es d'Affaires, qui utili nario de cas de vrai-r cigé pour la Certificat as aspects techniques pires techniques. Les	es qui doivent appren e dans la préparation   de la condition préala se une méthodologie monde. S'il vous plaît ion d'Analyste d'Affaii s d'applications de Gi participants apprendi et comment regarde	dre les applications pour un projet ble à l'Etude de Cas d'implémentation noter cet res de GlobalWorld. obalWorld, ce n'est ont les principes					

Source: Litmos by CallidusCloud

#### **Blended Training Environment**

Litmos Training Ops supports multiple delivery methods including Instructor-led (ILT) classroom, virtual classroom, eLearning, on-demand classroom, and web-conference recordings. With each of these delivery methods, Litmos Training Ops is unique and sets us apart from the competition in the following way:

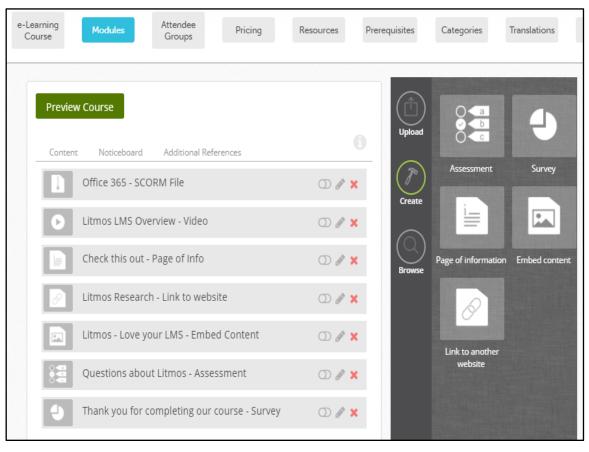


All methods include automated course creation, scheduling, and removal; automated waitlists and cancellation; class and vendor expense tracking; individual and group registration; instructor scheduling and conflict checking; payments and ecommerce; revenue centers; setting recurring schedules; and share course information across delivery methods.

#### **Modular Course Creation**

Litmos Training Ops eLearning is unique in that courses can be built in a modular fashion to include SCORM, video, assessments, surveys, links to other websites and page of information.

#### Figure 11: Modular built eLearning Course





#### **Scheduling and Conflict Management**

For classroom-based courses, Litmos Training ops includes the ability to track facility schedules and conflict checking, equipment scheduling and conflict checking, local amenities including hotels and parking, pooled seating, and includes support for private, on-site classes.

# Figure 12: Facility Definition including amenities, equipment/resources available, and sub-locations

Location Local Amenities	Sub-Locations	Resource Locations	Translations
		🗋 💾 🍎 🔍 🛅 💼 Record:30	a ≇ ₽
*Location Name	Montreal Canada Training Centre		
Active	V		
Vendor Name	T		
Location Type			
Location Group	North America 🔻		
Resource Group	Ţ		
Street 1/Street 2	475 Ave President Kenn		
City/State Province	Montreal Quebec	V	
Other State			
Postal Code/Country	H3A 1J7 Canada	Ŧ	
Phone/Fax	555-555-5555		
Min Seats/Max Seats	1 12		
Room Rental Rate	234		

Source: Litmos by CallidusCloud

#### Pricing, Payments, Revenue

Litmos Training Ops is unique in that it offers more than simply adding a price to the course offering. Litmos Training Ops includes best-in-class eCommerce solution integrated with the top payment processing vendors, global account-based and / or targeted course-specific discounting, and multiple pricing scenarios including early bird discounts, multiple currency support, and multiple price items.



# Figure 13: Attendee Groups allow for global account-based and/or targeted coursespecific discounting

Attendee Groups	Discount/Uplift	Email Domain	Country
Current Promo Code		Record:54	m C C
Number of registrations using this discount/uplift: 1			
Discount/Uplift	<ul><li>None</li><li>Discount</li><li>Uplift</li></ul>	Country Credits are valid for all Countries Credits are valid only for Selected Available	
Percent/Amount	25     (Percent)     (Amount)	Afghanistan Albania Algeria LocationGroup	•
Discount/Uplift restriction	Number of Registrations 50     Number of attendees     Limited to one discount per registrant     Unlimited	<ul> <li>Credits are valid for all Location Groups</li> <li>Credits are valid only for</li> <li>Selected</li> <li>North America</li> <li>Latin America</li> </ul>	
Contact Email		EventCategory1    Credits are valid for all Category 1 values	
Registration Start Date	1 • August • 2017 •	Credits are valid only for Selected Available	
Registration End Date Note: If dates are blank, date of registration is ignored Customer External ID	31 V August V 2017 V	GlobalSales	
Full Description		EventCategory2	
Apply Expiration Date to Elearning Access Apply Expiration Date to Replay Access		Application Administrator	
Schedule Start Date	<b>v v v</b>	Manager / Executive	1
Schedule End Date	<b>v v v</b>	EventCategory3 © Credits are valid for all Category 3 values	

Source: Litmos by CallidusCloud

#### **Training Credits and Vouchers**

Additionally, Litmos Training Ops has implemented a concept of pre-paid training management which allows for training credits to be easily bundled as part of a larger product sale and allow a customer to spread credits across a number of courses for a number of students. What this allows for is tracking of training credits or monetary funds, assignment of credit values to courses, credit/monetary fund usage tracking, credit/monetary fund expiration management, restrict credits by multiple options, such as geographic location, date range, class type, etc.



# Figure 14: Pre-Paid Credits allow for training credits to be used to purchase courses by students

<ul> <li>Purchase Credits disabled</li> <li>Credit Key screen optional</li> <li>Always display Credit Key screen</li> <li>Include Purchase Credits as a payment method</li> <li>*** If you chose purchase credits as a payment method, click-Save on this screen, and then open the Scheduling and Registration Options screen to confirm that purchase credits are highlighted there as a payment method.</li> <li>Click to open the Scheduling and Registration Options screen.</li> <li>Dual display of currency and credits</li> <li>Use Unique Identifier for imports</li> <li>Automatically send acknowledgement email when importing Purchase Credits</li> <li>Automatically send acknowledgement email when importing Purchase Credits</li> <li>Automatically send acknowledgement email when importing Purchase Credits</li> <li>Hide Navigation on Purchase Credit Access Key Screen</li> <li>Apply discounts and upfits to Purchase Credit</li> <li>Hide Navigation of the key value after initial save</li> <li>Start Date Required</li> <li>Display Selected sections on Credit screen:</li> <li>Selected Available</li> <li>Category 3</li> <li>Category 4</li> <li>Category 5</li> <li>*Key Length Min</li> <li>*Key Length Max</li> <li>12</li> </ul>	Pre-Paid Credit Settings	Pre-Paid Monetary Settings				
Selected Available   Location Group Category 1   Business Unit Category 2   Country Category 3   Delivery Method Category 4   Category 5 Category 6	<ul> <li>Credit Key screen optional</li> <li>Always display Credit Key screen</li> <li>Include Purchase Credits as a payment method</li> <li>*** If you chose purchase credits as a payment method, click Save on this screen, and then open the</li> <li>Scheduling and Registration Options screen to confirm that purchase credits are highlighted there as a payment method.</li> <li>Click to open the Scheduling and Registration Options screen.</li> <li>Dual display of currency and credits</li> <li>Use Unique Identifier for imports</li> <li>Automatically send acknowledgement email when importing Purchase Credits</li> <li>Automatically set payment received checkbox on registration</li> <li>Set registration cost to zero when paid by Purchase Credit</li> <li>Hide Navigation on Purchase Credits Access Key Screen</li> <li>Apply discounts and uplifts to Purchase Credits</li> <li>Note: If discount is 100%, it will be applied to Purchase Credit</li> <li>Disable changing of the key value after initial save</li> <li>Start Date Required</li> </ul>					
	Selected     Available       Location Group     Auailable       Business Unit     Category 1       Country     Category 3       Delivery Method     Category 4       Category 5     Category 6					
Credit Key Prefix (Prefix is not included in key length Min/Max)	*Key Length Max 12					



#### **Revenue Recognition**

Track and report on revenue recognition using the rules provided by the finance team. Litmos Training Ops separates itself from the competition with its advanced revenue recognition functionality. This functionality includes revenue recognition rules for different delivery methods, locations etc., revenue allocation for bundles, amortization, automated rule-based processing, and revenue centers.

🗄 🖄 🖨 N	🚽 97/97+ 🕨 🔰 🗌	100% ▼	]							
	Recognized R	<ul> <li>GlobalWorld International Recognized Revenue by Month</li> </ul>						Revenue Recognition Cost Codes B - Bundle Allocation Amount PC - Purchase Credit Cost SP - Split Payment Total BR - Bulk Reg. Cost Per Attendee C - Cost		
11/2014 12/2014	Print Date: 9-Aug-2017							Sorted by Se	ervice Comp	letion Date
-1/2014	Month/Year Order #	Company Name Account Manager	Svc Comp Da	ite	Payment Type	Date Rvcd	Cost			
-2/2015	December, 2016									
-3/2015		CallidusCloud	30-Dec-2016	e	Voucher	03-Oct-2016	PC	75.00 USD	75.00	USD
4/2015		CallidusCloud	30-Dec-2016	e	Voucher	03-Oct-2016	PC	75.00 USD	75.00	
5/2015		Litmos	30-Dec-2016		Voucher		PC	75.00 USD	75.00	
6/2015				e						
7/2015 8/2015		Rainmaker Systems, I	30-Dec-2016	e	Voucher	25-Jun-2015		67.50 USD	67.50	
9/2015		Rainmaker Systems, I	30-Dec-2016	e	Voucher	25-Jun-2015	PC	67.50 USD	67.50	USD
-10/2015		VC	13-Dec-2018	r	PurchaseOrder		С	2,700.00 USD	2,700.00	USD
-11/2015		ViewCentral	30-Dec-2016	e	Voucher	28-Jun-2015	PC	67.50 USD	67.50	USD
-12/2015		ViewCentral	30-Dec-2016	e	Voucher	28-Jun-2015	PC	67.50 USD	67.50	USD
1/2016		ViewCentral	30-Dec-2016	e	Voucher	28-Jun-2015	PC	67.50 USD	67.50	USD
-2/2016		ViewCentral	30-Dec-2016	•	Voucher	27-Jun-2015	PC	67.50 USD	67.50	USD
3/2016 4/2016		ViewCentral	30-Dec-2016	-	Voucher	29-Jun-2015	PC	67.50 USD	67.50	USD
-5/2016		ViewCentral		-	Voucher		PC			
-6/2016			30-Dec-2016	e				67.50 USD	67.50	
7/2016		ViewCentral	30-Dec-2016	е	Voucher	01-Sep-2015		100.00 USD er. 2016 Total:	100.00	
8/2016							ecemb	el, 2010 Total.	3,363.00	030
9/2016										
10/2016										
-11/2016										
12/2016 1/2017										
-2/2017										
-3/2017										
-4/2017										
-5/2017										
6/2017				-t	_					
7/2017		Copyrig	ht © 2017 ViewCe All Rights Reserve	ntrai, Ir d.	IC.					97
-8/2017	•		-							

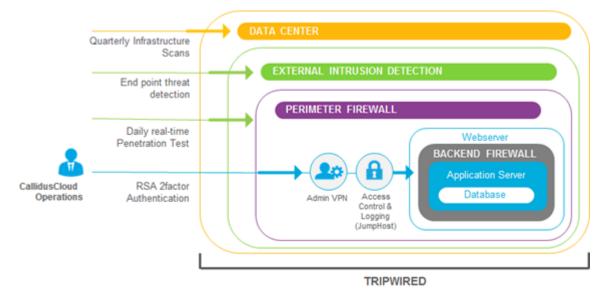
#### Figure 15: "Recognized" Revenue report available in Litmos Training Ops

Source: Litmos by CallidusCloud

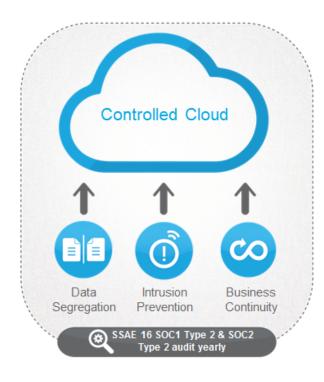
**Unparalleled security & scale**—strictest data-security certifications, data-at-rest and data-in-transit encryption, two-factor authentication, role-based application security, mirrored data centers, and world class backup and recovery process



#### Figure 16: Defense-in-depth



Source: Litmos by CallidusCloud



**Figure 17: Controlled Cloud** 



**Stability**—are a division of a \$1.6B public cloud company, with financial strength, stability and resources.

**Innovation**—platform continually wins awards, has bullet proof security and viewed as an innovator and disruptor in the domain, driving higher adoption, completion rates and results than anything else out there.

**Global Scale**—a true global footprint with 1,100+ employees and thousands of deployments across 190 geographies, 24 languages and over 5 million users.

# **Measurable Results**

# Case-Study: Efficient Management of a Training Business leads to New Education Revenue Streams

A global leader in infrastructure and business intelligence software focused on empowering enterprise customers with the ability to act on information in real time for competitive advantage. But that advantage demands IT expertise, especially in the face of continually evolving data center technologies. To ensure that users, customers, and partners get up and running fast and continue to get the most out of its solutions, they sought a learning management solution that would help it deliver online education as a services offering.

"We used Siebel Learning for several years, but found it difficult to build our own custom class schedule and add the shopping cart functionality that would help us monetize the offering," says the vice president of global education. "To support our vision of online training, we needed to pair the ability to host eLearning modules and live virtual classroom training with comprehensive payment and discount capabilities as well as the reporting needed to track student progress through our system."

## Switching to intuitive, hosted learning management

The company ultimately chose Litmos Training Ops Learning Management System (LMS) to support its eLearning and virtual training offerings. As a web-based solution, Litmos Training Ops would allow the company to offer its education services 24/7 online and ondemand—with no additional investment in hardware, software, maintenance or support. "With the Litmos Training Ops LMS, we were able to achieve our goals on all fronts—and since it was hosted, we didn't have to deal with any servers in the data center during deployment. Today, it's used internally by our staff and externally by our customers and



partners around the world for eLearning, live online training and knowledge assessments."

With the Litmos Training Ops LMS, they gained the ability to quickly add and edit classes as well as use pricing promotions to capitalize on spikes in demand for certain education offerings. "With the easy editing and customization of the LMS, we streamlined our ability to get new classes to market sooner by enabling marketing and sales to update the course catalog and add discounts and promotions without IT intervention," explains the vice president of global education.

#### Empowering users to boost training sales

The company also automates its online registration, links registrations with payment systems, and boosts cross-selling opportunities with the Litmos Training Ops LMS. "Previously, we had to manually enter registration data, which was time-consuming and hurt the customer experience. Now students can receive confirmation for a class instantly and their credit card is processed right away. Plus, intuitive search capabilities and suggested courses encourage self-help and higher overall attendance rates."

#### Improving the learning experience with reporting and profiles

By enabling the company to track its users' training history, the Litmos Training Ops LMS is allowing them to offer more personalized education experiences while offering innovative revenue streams to support the business. "Each student has a user account and can access a record of all the courses they have taken and certifications they have received, including data we migrated from our previous LMS. But Litmos Training Ops also allows us to generate additional revenue by offering dedicated students pre-purchased training credits, which are tracked through comprehensive, itemized reporting."

#### The results

Following the initial deployment of the LMS in 2008, the company has seen its training business grow 15%. Currently, 25% of learning transactions are paid via credit card, providing faster revenue than purchase orders or check payments. The flexibility of Litmos Training Ops allows the company to continue to add new revenue streams, like its popular knowledge assessments which were delivered over 1,300 times in the past year. And the solution's built-in automation has delivered operational advantages as well. "We eliminated many manual tasks and the errors that come from them," says the vice



president of global education. "But we also grew the education business without expanding operations staff, allowing them to instead focus on customer service and new business opportunities."

#### Additional customer benefits:

**Coupa:** Extended its learning environment to customers and partners, achieving tenfold growth in product certifications, and 300% increase in training adoption.

**CPS-HR Consulting:** Increased training audience to 15,000 users, returned 25 hours of productivity each month to training staff, and has experienced YoY growth in training revenues.

Aruba Networks: Increased 300% number of certifications with Litmos Training Ops.

**Polycom:** Doubled its registrations for Polycom University with Litmos Training Ops.



# **About Brandon Hall Group**

Brandon Hall Group is a HCM research and advisory services firm that provides insights around key performance areas, including Learning and Development, Talent Management, Leadership Development, Talent Acquisition, and HR/Workforce Management. With more than 10,000 clients globally and more than 20 years of delivering world-class research and advisory services, Brandon Hall Group is focused on developing research that drives performance in emerging and large organizations, and provides strategic insights for executives and practitioners responsible for growth and business results.

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Our mission: Empower excellence in organizations around the world through our research and tools each and every day. At the core of our offerings is a Membership Program that combines research, benchmarking and unlimited access to data and analysts. The Membership Program offers insights and best practices to enable executives and practitioners to make the right decisions about people, processes, and systems, coalesced with analyst advisory services which aim to put the research into action in a way that is practical and efficient.

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