

•

Analyzing External Candidate Source Effectiveness and ROI

STRATEGY BRIEF 2024

Current State

Analyzing external candidate source effectiveness and ROI involves evaluating the performance of various recruitment channels, such as job boards, social media platforms, employee referrals, and recruitment agencies, to determine their impact on hiring outcomes and return on investment. By understanding which sources deliver the most qualified candidates at the lowest cost, organizations can make data-driven decisions to optimize their recruitment spend and improve overall hiring efficiency.

Complexities

While analyzing external candidate source effectiveness and ROI is essential for talent acquisition, several complexities need to be addressed:

- Tracking and measuring key metrics across different recruitment channels, such as source of hire, time-to-fill, cost-per-hire, and quality of hire.
- Developing a consistent methodology for evaluating the ROI of different recruitment sources, considering both direct and indirect costs.
- Accounting for external factors that may influence the effectiveness of different sources, such as economic conditions, industry trends, and candidate preferences.
- Integrating data from various sources and systems to gain a holistic view of recruitment performance.
- Addressing the lack of robust measurement strategies, as only 15% of organizations strongly agree that they have defined metrics to assess the business impact of talent acquisition, according to Brandon Hall Group's[™] research.

Implications

The implications of effectively analyzing external candidate source effectiveness and ROI are significant. For organizations, it can lead to optimized recruitment spend, improved hiring efficiency, enhanced candidate quality, and better alignment between talent acquisition and business objectives. By understanding which sources deliver the best results, organizations can allocate their resources more effectively and focus their efforts on the most impactful recruitment channels.

Critical Questions

To successfully analyze external candidate source effectiveness and ROI, organizations should consider the following critical questions:

- **01** What are the most important metrics for evaluating the effectiveness and ROI of different recruitment sources?
- **02** How can organizations track and measure these metrics consistently across different channels?
- **03** What tools and technologies can be used to analyze recruitment data and generate meaningful insights?
- 04 How can these insights be used to inform recruitment strategies and optimize resource allocation?

Brandon Hall Group[™] Point of View

Analyzing external candidate source effectiveness and ROI enables organizations to make datadriven decisions about where to invest their recruitment resources for the greatest impact. By understanding which sources deliver the best results, organizations can attract and hire top talent while minimizing costs and maximizing ROI.

To address the critical questions surrounding external candidate source effectiveness and ROI, organizations should consider the following:

01 Identify Key Metrics

Determine the most important metrics for evaluating the effectiveness and ROI of different recruitment sources. Consider metrics such as source of hire, time-to-fill, cost-per-hire, quality of hire, and candidate satisfaction. Align metrics with business objectives to ensure that recruitment efforts are contributing to overall organizational success.

02 Develop a Consistent Tracking Methodology

Develop a consistent methodology for tracking and measuring key metrics across different recruitment channels. Implement standardized data collection processes and tools to ensure data accuracy and comparability. Leverage technology to automate data collection and reporting, freeing up recruiters to focus on more strategic activities.

03 Utilize Analytical Tools

Utilize analytical tools and technologies to analyze recruitment data and generate meaningful insights. Use data visualization techniques to identify trends and patterns in source effectiveness. Implement predictive analytics models to forecast the ROI of different recruitment sources based on historical data and market trends.

04 Inform Recruitment Strategies

Use insights from source effectiveness and ROI analysis to inform recruitment strategies and optimize resource allocation. Focus on the most impactful recruitment channels and adjust strategies based on data-driven insights. Continuously monitor and evaluate the effectiveness of recruitment sources to ensure alignment with business objectives and evolving talent needs.

Authors and Contributors



Matt Pittman (matt.pittman@brandonhall.com) wrote this report. Matt brings nearly 30 years of experience developing people and teams in a variety of settings and organizations. As an HR Practitioner, he has sat in nearly every HR seat. A significant part of those roles involved building out functions in organizations and driving large-scale change efforts. As a Principal Analyst at Brandon Hall Group[™], Matt leverages this in-depth experience and expertise to provide clients and providers with breakthrough insights and ideas to drive their business forward.



Michael Rochelle (michael.rochelle@brandonhall.com) contributed to this report. He is Chief Strategy Officer and Principal Analyst at Brandon Hall Group[™]. Michael leads a wide range of advisory support and strategic engagements for Fortune 1000 and small- to medium-sized organizations as well as leading and emerging solution providers across the HCM industry. Michael has more than 30 years' experience in HR, IT, sales, marketing, business development, and strategic and financial planning in Fortune 500 and venture-backed start-up organizations.



Mike Cooke (mike.cooke@brandonhall.com) is CEO and Principal Analyst at Brandon Hall Group[™]. Mike has more than 20 years' experience in human capital management and the research, software and technology industries. Before running Brandon Hall Group[™], Mike was co-founder of AC Growth, a research and consulting firm, and VP and General Manager of Field Operations at Bersin & Associates, a global analyst and consulting services firm in all areas of HCM.



Rachel Cooke (rachel.cooke@brandonhall.com) is Brandon Hall Group's Chief Operating Officer and Principal Analyst. She is responsible for business operations, including client and member advisory services, marketing design, annual awards programs, conferences and the company's project management functions. She also leads Advancing Women in the Workplace and Diversity, Equity and Inclusion initiatives, research and events. Rachel worked in the HCM research industry for 15 years and held several key management and executive positions within the Talent and Learning Research, and Performance Improvement industries.

About Brandon Hall Group[™]

With more than 10,000 clients globally and more than 30 years of delivering world-class research and advisory services, Brandon Hall Group[™] is focused on developing research that drives performance in emerging and large organizations, and provides strategic insights for executives and practitioners responsible for growth and business results.



ENTERPRISE EXCELLENCE CERTIFICATION PROGRAM

Recognizes the best HCM programs that transform their organization and achieves breakthrough results. This designation is a step above the HCM Excellence Awards[®] which focuses on one program within a company. Enterprise Excellence is a hybrid of award winners who are also members.

SMARTCHOICE® PREFERRED PROVIDER PROGRAM

Uniquely places HCM service and technology companies at the top of organizations' consideration list of vendors. It adds an unmatched level of credibility based on BHG's twenty-eight-plus years of experience in evaluating and selecting the best solution providers for leading organizations around the world.

AGENCY! BY BRANDON HALL GROUP™

Provides comprehensive marketing solutions for human capital management solution providers. We offer strategic services to establish a strong foundation for your marketing efforts.